



#### INTRODUCTION



As the largest brewer of PBA we take on the role of category ambassadors by producing this report annually with the purpose of driving sustainable long term growth for retailers, brewers and all others that contribute to the bottled ale category.

In a world where data is king and comes from many different sources, we take a very simple approach. For the hard hitting product sales numbers we use IRI to dig into the detail beneath the top line figures. We use Kantar panel data to show the who, where and why behind the category trends we uncover. Finally, to understand shopper and consumer perceptions and behaviour we commission Research By Design(RBD) to conduct a survey with over 1,000 consumers and shoppers.

Throughout this report we deliver actionable recommendations that are supported by the insight behind them. As they did last year these actions will provide sustainable and long term growth for those that implement them.

I hope you enjoy reading this year's report and find our recommendations and insight both interesting and relevant. Most importantly we hope it enables you to help maintain the growth of this unique high value category.



Paul Warren Senior Category Manager

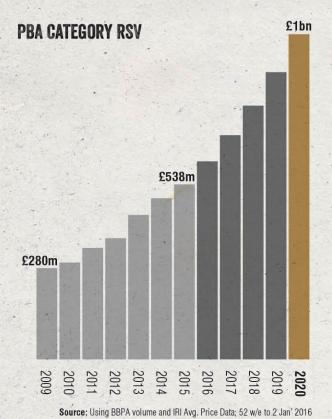
#### **TOP 10 BREWERS BY VALUE**

MARKET SHARE YOY VALUE CHANGE			
Marston's	18.0%		+9%
Greene King	12.9%	Y. Carlo	+1%
Molson Coors	6.6%		+50%
Hall & Woodhouse	6.2%		-9%
Shepherd Neame	5.8%		-12%
Fuller's	4.6%		-9%
Heineken	4.3%		-9%
Charles Wells	4.1%		+4%
Brewdog	3.6%		+119.2%
St Austell	2.7%		+28.1%

Source: IRI All Outlets 23 Apr 2016



# CATEGORY MISSION



OVER THE PAST 6 YEARS PBA HAS INCREASED IN VALUE BY +92%, ADDING £257M TO THE BEER MARKET.

#### 2016 RECOMMENDATIONS

#### THE £1BN 2020 TARGET IS IN SIGHT WITH THE PREMIUM BOTTLED ALE CATEGORY GROWING OVER £48M IN 2015

Over the past 12 months the value of the total Off-Trade beer market has been flat while the On-Trade has continued to decline.

Over the past 6 years PBA has increased in value by +92%, adding £257m to the beer market. PBA volume growth has outstripped value growth this year due to competitive pricing in the larger retailers, but is still on its way to becoming a £1bn category by 2020.

Lager was contributing to the previous years' growth of the Off-Trade market but this year has declined by -0.7%, removing £20m of RSV from the beer category. Without the high value growth from PBA total Off-Trade beer would be in year on year decline.

The growth of PBA so far has only been achieved through the action of brewers and retailers satisfying consumer demands while making the shopper experience even more enjoyable.

> 2015 **ACHIEVEMENT**

**REMAINING 2020 OPPORTUNITY** 



#### SHOPPER ENGAGEMENT

- NPD aimed towards younger consumers
- Better availability of key recruiter brands
- Offer a clearly communicated own label range

+£12m

+£164m



#### RETAIL ENVIRONMENT

Merchandise by style not brewer

- Twice as much space for the top ten brands to improve availability
- Year round availability of all big pack formats

+£15m

+£137m



#### **BRAND INNOVATION**

- New and adventurous styles
- Fewer but bigger launches
- Colour and style is the most important information for labels



+£21m +£161m

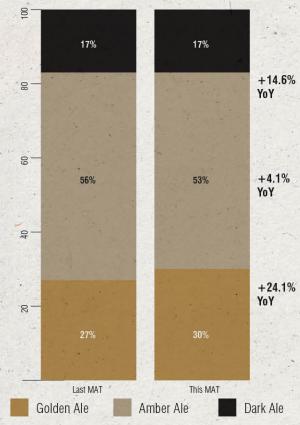
# MARKET TRENDS

# GOLDEN ALES ARE TAKING SHARE FROM AMBER

The most logical way to segregate the PBA category is by gold/amber/dark. Although the boundaries can sometimes be blurred, consumers often drink with their eyes and understand this segmentation.

Although all colour styles are in growth Golden ales are driving the market forward despite having a smaller share than amber. This is due to the adoption of this style by brewers and retailers in reaction to the younger consumer demand.

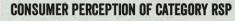
#### **PBA SALES BY COLOUR STYLE**

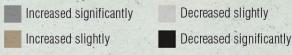


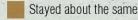
Source: IRI All Outlets, 26 Feb 2016

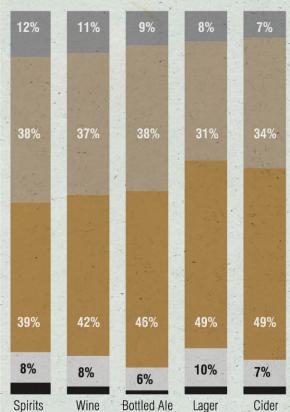
Source: IRI All Outlets, Feb 2016

# CONSUMERS ARE NOT NOTICING THE £RSP DECREASES









Source: RBD Shoppertrack 2016

# ONLY 7% OF CONSUMERS THINK BOTTLED ALE HAS DECREASED IN PRICE

#### INDEXED RSP PER ML 115 110 105 100 95 52 w/e 5 52 w/e 3 52 w/e 2 52 w/e 1 52 w/e 31 52 w/e 27 Mar. 11 Mar. 12 Feb. 13 Feb. 14 Jan. 15 Feb. 16 - Bottled Ale Total Beer

#### **CONSUMER BEHAVIOUR**

We are now at the stage where British households have more disposable cash than they had before the 2008 financial crash. Higher wages and lower prices give the opportunity for growing categories to continue on course.

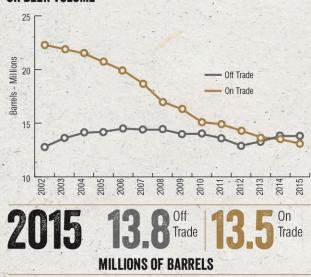
The last few years have seen shopping habits change with shoppers making fewer big trips and more top-up missions across multiple stores causing retailers to react with fierce price competition.

# MARKET TRENDS

Growth contribution from new shoppers has increased eightfold since last year. This trend is vital for the category to reach £1bn by 2020.

#### OFF-TRADE HAS OVERTAKEN ON-TRADE BEER VOLUMES

#### **UK BEER VOLUME**



Source: BBPA report

# ALE HAS THE OPPORTUNITY TO DOUBLE ITS SHARE

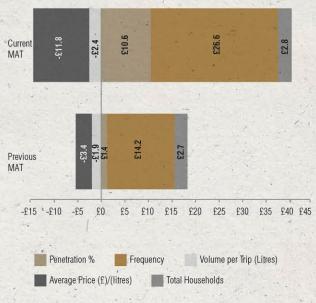
Ale remains under half its rightful size in the Off-Trade.

The gap between Ale's share in the On-Trade and the Off-Trade represents the potential for the category when the recommendations in this report are put into action.

#### SHARE OF BEER SALES BY CHANNEL



#### **PBA SOURCE OF GROWTH**



Source: Kantar WPO, 31 Jan 2016

# MORE PEOPLE DRINK ALE IN THE ON-TRADE THAN THE OFF-TRADE

Shopper recruitment is vital for long term sustainable category growth. Some of those shoppers will come from the On-Trade where they are already drinking ale but not purchasing in the Off-Trade.

ALE IS DRUNK IN PUBS BY AROUND HALF OF OUR SURVEY AUDIENCE



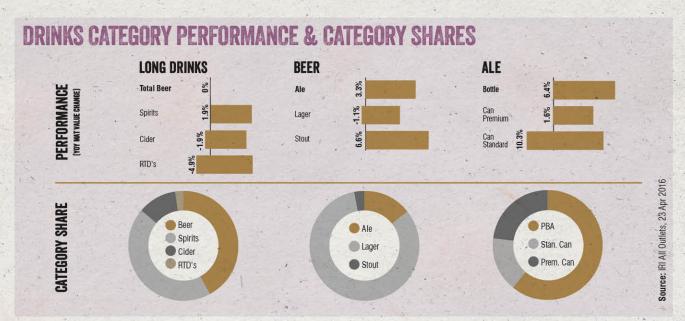
51% DRINK ALE IN PUBS

Source: RBD Shoppertrack 2016

#### **OFF-TRADE CATEGORY PENETRATION %**



# MARKET SNAPSHOT



MIXED PACKS ARE GROWING FASTER THAN THE REST OF BOTTLED ALE, OFFERING A TRUSTED VARIETY OF STYLES FOR THE NEW CONSUMER

#### **TOP 20 PREMIUM BOTTLED ALES**

Source: IRI All Outlets, 23 Apr 2016

Category Share	MAT Value	MAT Value % Change
	£281,009,928	6%
7.1%	£20,026,256	45%
5.9%	£16,535,729	-6%
5.4%	£15,221,740	9%
4.3%	£12,108,000	-10%
3.3%	£9,412,068	-16%
2.7%	£7,595,151	-26%
2.6%	£7,286,659	54%
2.2%	£6,2,19,610	9%
2.2%	£6,217,041	14%
2.2%	£6,089,540	-20%
1.9%	£5,267,514	-11%
1.8%	£5,019,703	38%
1.6%	£4,578,297	8%
1.5%	£4,278,849	0%
1.5%	£4,163,271	19%
1.4%	£3,895,285	-31%
1.4%	£3,881,232	157%
1.4%	£3,878,975	91%
1.2%	£3,487,336 *	0%
1.1%	£3,100,197	13%
	7.1% 5.9% 5.4% 4.3% 3.3% 2.7% 2.6% 2.2% 2.2% 1.9% 1.8% 1.6% 1.5% 1.4% 1.4% 1.4% 1.4%	\$\text{\$\color{\text{\$\color{\c

#### **TOP 10 MIXED PACKS**

Source: IRI All Outlets, 23 Apr 2016

	Category Share	MAT Value	MAT Value % Change
Mixed Packs		£18,330,200	20%
Classic Ales of England	39.7%	£7,275,607	15%
Golden Ales	14.7%	£2,690,191	28%
Great British Ales	11.0%	£2,019,238	162%
Head Brewers Selection	6.0%	£1,105,081	-27%
The Badger Sett	4.6%	£841,137	-14%
Master Brewers Collection	3.8%	£700,615	27%
Wychwood Beers of Character	3.4%	£617,372	97%
Greene King Golden Beer Collection	3.3%	£610,922	1%
Badger Favourites Ale	3.1%	£559,131	179%
British Ale Selection	2.3%	£416,774	30%

#### TOP 10 PREMIUM CANNED ALES

Source: IRI All Outlets, 23 Apr 2016

Category Share	MAT Value	MAT Value % Change
		- Inding o
	£85,892,816	1%
33.4%	£28,645,940	9%
16.0%	£13,754,140	0%
7.4%	£6,326,458	15%
4.3%	£3,661,473	-8%
4.0% -	£3,466,996	-13%
3.8%	£3,292,953	10%
3.8%	£3,257,205	-3%
3.6%	£3,086,075	-9%
3.1%	£2,645,435	-15%
2.6%	£2,244,521	1%
	16.0% 7.4% 4.3% 4.0% 3.8% 3.8% 3.6% 3.1%	33.4% £28,645,940 16.0% £13,754,140 7.4% £6,326,458 4.3% £3,661,473 4.0% £3,466,996 3.8% £3,292,953 3.8% £3,257,205 3.6% £3,086,075 3.1% £2,645,435

# MARKET SNAPSHOT

#### **TOP 10 CRAFT ALES**

Source: IRI All Outlets, 23 Apr 2016

	Category Share	MAT Value	MAT Value % Change
Craft Bottle & Cans		£24,415,093	71%
Punk Ipa	41%	£9,996,282	152%
Innis & Gunn Oak Aged Ale	8%	£2,864,802	-2%
Sierra Nevada Pale Ale	9%	£2,100,961	57%
Dead Pony Club	7%	£1,607,550	111%
Goose Island Ipa	4%	£990,667	110%
Innis & Gunn Rum Finish	4%	£870,713	1%
Thwaites Crafty Dan 13 Guns Ale	2%	£552,473	2008%
Brewdog Nanny State Ale	2%	£490,398	283%
The Physics	2%	£419,593	44%
Anchor Steam Beer	2%	£371,404	8131%

#### **PBA SHOPPER NUMBERS**

Source: Kantar WPO, 31 Jan 2016

	2016	MAT % Change
Total PBA	8,354,965	5%
Hobgoblin	1,869,472	1%
Old Speckled Hen	1,555,557	13%
Banks's Bitter	1,165,771	13%
Spitfire	1,118,546	-13%
Marston's EPA	1,025,643	31%
Hobgoblin Gold	861,757	227%
Sharps Doom Bar	833,318	7%
Bishops Finger	733,471	-14%
Ringwood Fortyniner	718,581	13%
Badger Fursty Ferret	690,988	-18%

+376,000

MORE SHOPPERS IN THE LAST YEAR +5%

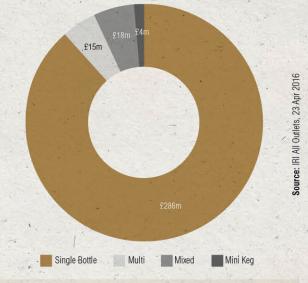
INCREASE IN SHOPPERS

THIS WAS ONLY 1.5% LAST YEAR

GROWTH FROM THIS YEAR'S NEW SHOPPERS HAS ADDED £10.6M TO THE BOTTLED ALE CATEGORY

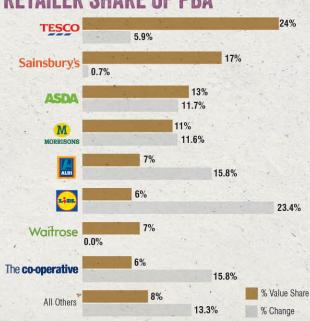
Source: Kantar WPO, 31 Jan 2016

#### **BOTTLED ALE PACK FORMATS**





#### **RETAILER SHARE OF PBA**



Source: Kantar WPO, 31 Jan 2016

# SHOPPER ENGAGEMENT

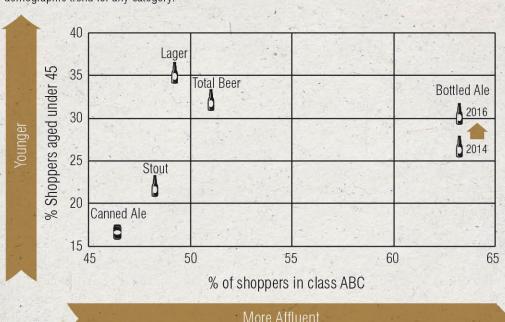
#### $\star$ KEY RECOMMENDATIONS $\star$

- NPD AIMED TOWARDS YOUNGER CONSUMERS
- ENSURE BETTER AVAILABILITY OF KEY RECRUITER BRANDS

 OFFER A CLEARLY COMMUNICATED OWN LABEL RANGE

#### PBA DRINKERS ARE GETTING YOUNGER

The PBA consumer differs from the average beer drinker by being considerably more affluent whilst still young. This is an ideal demographic trend for any category.



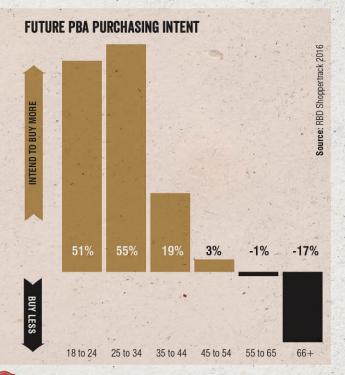
THE SPEND FROM UNDER 45'S IS UP +16% YEAR ON YEAR

Source: Kantar WPO, 31 Jan 2016

# YOUNGER SHOPPERS WILL BECOME MORE IMPORTANT

Future purchasing intent shows that this trend is only likely to increase. Younger consumers are going to become proportionately even more important.





# SHOPPER ENGAGEMENT

#### THE BIG BRANDS RECRUIT SHOPPERS

Whilst shoppers look for variety, brands are key to recruitment for the category. Around 4 in 10 of all purchasers who entered the PBA category for the first time in the past 5 years chose Hobgoblin.

It is imperative that more space is given to these key recruiter brands to ensure improved availability.

66 72% OF SHOPPERS
CHOSE THESE BRANDS
AS ONE OF THEIR
FIRST PBAS 79

% OF PURCHASERS WHO BOUGHT THE BRAND AS THEIR FIRST PBA

Source: RBD Shoppertrack 2016







#### **CLEARLY COMMUNICATED OWN LABEL RANGE AIMED AT YOUNGER CONSUMERS**





#### YOUNGER CONSUMERS HAVE A HIGHER PROPENSITY TO PURCHASE OWN LABEL PBA

Under 35's have a less developed relationship with brands leading to the greater propensity to purchase own label. Retailers should target their own label range at this group, ensure that it represents good value against brands and have faith in it carrying their branding.

#### WHY SHOPPERS BUY OWN LABEL PBA

They are good value

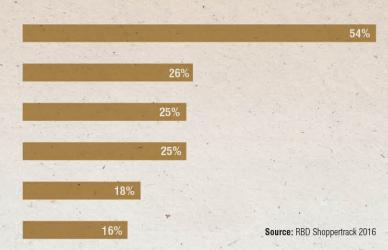
I trust that the big retailers produce good quality own label products

They are associated with a recognised brewer

There is a good choice

They are clearly and simply labelled

They were recommended to me



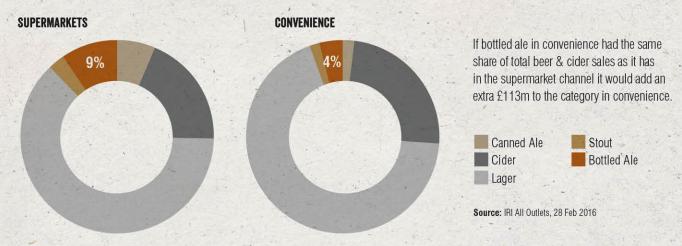
# RETAIL ENVIRONMENT

#### $\star$ key recommendations $\star$

- MERCHANDISE BY STYLE NOT BREWER
- MAXIMISE CONVENIENCE OPPORTUNITY THROUGH RANGE, SPACE AND VALUE.
- TWICE AS MUCH SPACE FOR THE TOP TEN BRANDS TO IMPROVE AVAILABILITY
- YEAR ROUND AVAILABILITY OF ALL BIG PACK FORMATS

#### BOTTLED ALE IS A £113M OPPORTUNITY IN CONVENIENCE

**VALUE SHARE BY CHANNEL** 





Source: RBD Shoppertrack 2016

Maximising opportunity in convenience will be achieved by ensuring these three things:

TIGHT RANGE FOCUSING ON TOP BRANDS

SPACE IN CHILLER

VALUE OFFERING SUCH AS A MULTI-BUY

# CHILL ALE FOR IMMEDIATE CONSUMPTION



Over half of 18 - 54 year olds prefer drinking bottled ale chilled. This gives convenience stores the opportunity to take advantage of impulse purchases of bottled ale by merchandising in the fridge to allow for preferred immediate consumption.

Source: RBD Shoppertrack 2016

# RETAIL ENVIRONMENT

#### **MERCHANDISE BY STYLE**

Consumers have identified that **style is the easiest way to shop the fixture** and recognise key style formats such as **Golden, Amber and Dark**. It is also acknowledged that consumers **shop across multiple brewers** and therefore ranging by brewer is less important.

HOW SHOPPERS WANT BOTTLED ALE TO BE DISPLAYED

40%



**BEER STYLE OR COLOUR** 

27%



**BREWER OR BRAND** 

16%



**BEER STRENGTH OR ABV** 

BUY A SELECTION OF DIFFERENT BRANDS EACH TRIP

Source: RBD Shoppertrack 2016

# TWICE AS MUCH SPACE FOR THE TOP 10 BRANDS

It is key to ensure availability of the top 10 brands by giving twice the space to these brands in store. This is essential as a large proportion of consumers have a preferred brand. Always keeping stock of top brands is vital as they account for 35% of all volume.

35%

OF ALL PBA VOLUME COMES FROM THE TOP 10 BRANDS!

46%

HAVE A FAVOURITE OR PREFERRED BRAND OR LIST OF BRANDS

I EXPERIMENT WITH BOTTLED ALES OCCASIONALLY, BUT TYPICALLY STICK TO MY FAVOURITES 53% A7% IN THE PREVIOUS YEAR

AVAILABILITY IS KEY AS

OF CONSUMERS WILL OPT TO BUY NOTHING IF THEIR FAVOURITE ALE IS OUT OF STOCK.



# EACH BIG PACK PERFORMS A DISTINCT ROLE ALL YEAR ROUND THEREFORE THEY ALL NEED TO BE RANGED PERMANENTLY

#### **REASONS FOR PURCHASE OF BIG PACKS**

#### **MULTI** THE VALUE OFFERING



66% They are good value

For myself / family to drink at home

If they are part of a promotion

#### MIX THE VARIETY OFFERING



66% like to have a variety of ales

61% For myself / family to drink at home

They are good value

#### MINI KEG THE MULTI-PURPOSE OFFERING



47% To use at an event (eg a party or bbq)

43% They are good value

For myself / family to drink at home

Source: RBD Shoppertrack 2016

# BRAND INNOVATION

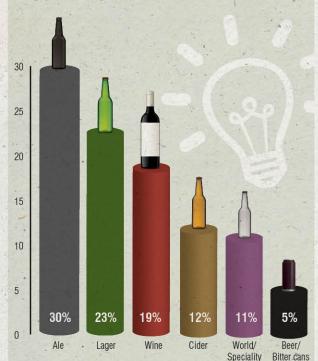


#### **\*** KEY RECOMMENDATIONS **\***

- NEW AND ADVENTUROUS STYLES
- FEWER BUT BIGGER LAUNCHES

- CONTINUOUS INNOVATION PIPELINE
- COLOUR AND STYLE ARE THE MOST IMPORTANT INFORMATION ON LABELS

#### % OF CONSUMERS VIEWING THE CATEGORY AS THE MOST INNOVATIVE



Source: RBD Shoppertrack 2016

**CONSUMERS CONTINUE TO VIEW PBA AS THE MOST INNOVATIVE DRINKS CATEGORY** IN THE OFF TRADE MARKET.

66 I AM CONSTANTLY LOOKING TO DISCOVER AND TRY NEW BEERS 77

Source: MBC Focus Groups

#### **CLEAR BEER STYLES DELIVERED** TOP SELLING BEERS

**TOP NPD WITH FIRST 12 MONTHS SALES** 



2014 LAUNCHES



2015 LAUNCHES

Source: IRI all Outlets, 28 Feb 2016

# 🔳 BRAND INNOVATION 🔳

# SHOPPERS DEMAND CLEAR INNOVATION

% OF SHOPPERS WHO WANT THE FOLLOWING



ADVENTUROUS ALE STYLES Double IPA, Rye etc.



HEALTHIER ALES
Low calorie,
gluten free, lower
ABV etc

41%

FRUITY ALES

Source: RBD Shoppertrack 2016

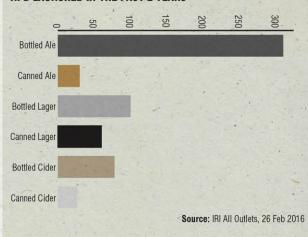
It is the responsibility of brewers and retailers to recognise this consumer demand for innovation through launching and supporting differentiated beer styles.

#### **PBA OVER INNOVATION**

1 IN 3 BOTTLED ALE LAUNCHES GET DELISTED WITHIN 2 YEARS 79

Whilst there is an expectation from consumers that PBA will be innovative, new product launches to date aren't meeting drinkers expectations.

#### NPD LAUNCHED IN THE PAST 2 YEARS



#### STYLE AND ABY IS THE MOST IMPORTANT INFORMATION TO SHOPPERS

Whilst consumers are looking for innovation it needs to be clearly signposted. New and differentiated beer styles should be clearly labelled and provide purchasers with all of the information they require to make their decision at fixture.

WHAT SHOPPERS THINK IS MOST IMPORTANT ON LABELS



48% Source: RBD Shoppertrack 2016 ABV

21%



14%



7%



6%



- CRAFT NEEDS TO COMPLIMENT EXISTING PBA RANGE
- STOCK A RANGE OF BRITISH AND US/IMPORTED CRAFT BEERS
- CRAFT SHOULD BE RANGED ON ITS OWN FIXTURE OR SHELF

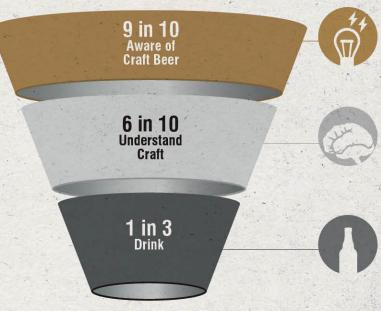
# AWARENESS OF CRAFT IS HIGH BUT THIS CURRENTLY DOES NOT TRANSLATE INTO REGULAR PURCHASE

The majority of shoppers are now aware of craft beer — this would suggest that the category has become more mainstream and differentiated from PBA.

Understanding and penetration of the category remain low. A clearer in-store definition and distinction from PBA would aid in converting some of these less knowledgeable shoppers into purchasers.

Source: RBD Shoppertrack 2016

SHOPPERS BUY CRAFT MONTHLY BUT PURCHASE PBA WEEKLY



Source: RBD Shoppertrack 2016

#### **CROSSOVERS IN PERCEPTION OF PBA VS. CRAFT**

# HOW SHOPPERS DESCRIBE CRAFT STRONGER FOR PBA STRONGER FOR CRAFT Craft Bottled Ale Source: RBD Shoppertrack 2016

Consumer perceptions define categories and there is certainly much crossover in terms of definition between craft and PBA. However, craft clearly over-indexes with shoppers in some key areas.

Compared to PBA, consumers distinguish craft as being more niche, special and trendy — they also consider the category expensive. Therefore ranges should be focused on brands with these traits to ensure value is delivered vs. PBA,

Given that 'British' is one of the strongest cues for Craft, it is clear that the current craft fixture is over-populated with US and imported beers. As such there is an opportunity for authentic British Craft beers.

### **SUMMARY AND RECOMMENDATIONS**



#### **FOCUS AREA**

#### **2020 OPPORTUNITY**

#### SHOPPER ENGAGEMENT

- NPD aimed towards younger consumers
- Ensure better availability of key recruiter brands
- Offer a clearly communicated own label range
- Craft should be ranged on its own fixture or shelf



#### RETAIL ENVIRONMENT

- Merchandise by style not brewer
- Maximise convenience opportunity through range, space and value
- Twice as much space for the top ten brands to improve availability
- Year round availability of all big pack formats
- Stock a range of US/imported and British Craft beer



#### **BRAND INNOVATION**

- New and adventurous styles
- Fewer but bigger launches
- Continuous innovation pipeline
- Colour and style is the most important information for labels
- Craft needs to complement the existing PBA range



NEW SHOPPERS TO THE CATEGORY THIS YEAR SPENT 8 TIMES MORE THAN IN THE PREVIOUS YEAR

THE PBA CATEGORY CONTINUES TO BE THE STAR PERFORMER IN THE OFF-TRADE BEER MARKET. WITH THE STRONGEST GROWTH OF ANY CATEGORY IT HAS ADDED OVER £48M RSV TO THE TOTAL MARKET IN THE LAST YEAR.

As well as seeing increased shopper demand, the category has also been driven by evolution to both the product and shopper experience. To reach the £1bn category target the developmental work from retailers and brewers must continue.

I hope you have found this report and our recommendations insightful and thought provoking, but more importantly both clear and actionable. If you have any questions and would like to discuss developing your PBA category further please get in touch.

P. Warren

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